



CGMA AUGUST 2019 EXAM ANSWERS

Variant 5

Marking Guidance

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The following marking guidance is based on CGMA Exam August 2019, Variant 5.

This marking guidance has been provided by CIMA for information purposes only. It is not to be considered exhaustive and alternative, valid approaches would earn marks.

Note: while the published weighting of competencies for the level would be reflected in the distribution of marks for each examination, there may be some small variations between different forms of the examination.

CIMA will not accept challenges to this marking guidance on the basis of academic judgement.

Marking Guidance

Section	Technical Skills		Business skills		People Skills		Leadership Skills		Integration	Total
1	Evaluate the financial and strategic implications of a divestment proposal	16	Recommend how to manage the product portfolio	15					3	34
2					Evaluate ethical risks	15	Recommend improvement to supply chain	15	3	33
3	Evaluate financial risks associated with new supplier	7	Advise on the overall strategic financial and non-financial objectives of different types of entities	8	Recommend approaches to business/ government relations with society	7	Recommend methods for the management of financial risks associated with international operations	8	3	33
		23		23		22		23	9	100