

## **CGMA NOVEMBER 2016 EXAM ANSWERS**

### **Variant 5**

### **Marking Guidance**

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The following marking guidance is based on CGMA Exam November 2016, Variant 5

This marking guidance has been provided by CIMA for information purposes only. It is not to be considered exhaustive and alternative, valid approaches would earn marks.

Note: while the published weighting of competencies for the level would be reflected in the distribution of marks for each examination, there may be some small variations between different forms of the examination.

CIMA will not accept challenges to this marking guidance on the basis of academic judgement.

## Marking Guidance

Section	Technical Skills		Business skills		People Skills		Leadership Skills		Integration	Total
1			Recommend response to changing relationship with stakeholder	15	Advise on the ethical implications of proposed change	15			3	33
2	Recommend valuation of a potential acquisition	15					Address problem with stakeholder behaviour	15	3	33
3	Recommend strategy for dealing with acquisition's borrowing	8	Recommend forecasting approach	8	Advise on potential exit strategies for acquisition	7	Recommend approach to development of strategic options	8	3	34
		23		23		22		23	9	100