

## **CGMA NOVEMBER 2016 EXAM ANSWERS**

### **Variant 4**

### **Marking Guidance**

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The following marking guidance is based on CGMA Exam November 2016, Variant 4

This marking guidance has been provided by CIMA for information purposes only. It is not to be considered exhaustive and alternative, valid approaches would earn marks.

Note: while the published weighting of competencies for the level would be reflected in the distribution of marks for each examination, there may be some small variations between different forms of the examination.

CIMA will not accept challenges to this marking guidance on the basis of academic judgement.

## Marking Guidance

Section	Technical Skills		Business skills		People Skills		Leadership Skills		Integration	Total
1			Evaluate strategic risks	16	Evaluate the sustainability issues associated with a switch to organic farming methods	14			3	33
2	Evaluate impact on natural capital	16					Recommend response to staff resistance to major change	15	3	34
3	Discuss risks associated with proposed investment	8	Recommend valuation approach to potential target	7	Evaluate objectives of a family company	7	Evaluate potential post-acquisition problems	8	3	33
		24		23		21		23	9	100