



#### **CGMA EXAM NOVEMBER 2015 EXAM ANSWERS**

### Variant 2

# Marking Guidance

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The following marking guidance is based on CGMA Exam November 2015, Variant 2.

This marking guidance has been provided by CIMA for information purposes only. It is not to be considered exhaustive and alternative, valid approaches would earn marks.

Note: while the published weighting of competencies for the level would be reflected in the distribution of marks for each examination, there may be some small variations between different forms of the examination.

CIMA will not accept challenges to this marking guidance on the basis of academic judgement.

# **Marking Guidance**

Section	Technical Skills		Business Skills		People Skills		Leadership Skills		Integration	Total
1			Advise on residual risk	16	Recommend approach to management of political risk	15			3	34
2	Recommend approach to management of new venture	16					Advise on signalling implications of funding decision	15	3	34
3	Advise on sustainability	7	Advise on commitment to indigenous tribe	7	Advise on rehousing tribe	8	Advise on risks associated with sending CEO to provide focal point for media	7	3	32
		23		23		23		22	9	100