

CGMA MAY 2016 EXAM ANSWERS

Variant 3

Marking Guidance

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The following marking guidance is based on CGMA Exam May 2016, Variant 3

This marking guidance has been provided by CIMA for information purposes only. It is not to be considered exhaustive and alternative, valid approaches would earn marks.

Note: while the published weighting of competencies for the level would be reflected in the distribution of marks for each examination, there may be some small variations between different forms of the examination.

CIMA will not accept challenges to this marking guidance on the basis of academic judgement.

Marking Guidance

Section	Technical Skills		Business skills		People Skills		Leadership Skills		Integration	Total
1					Advise on ethical issues	15	Resolve bribery dilemma	15	3	33
2	Recommend financing strategy	15	Evaluate implications of using poorly paid foreign employees	16					3	34
3	Discuss prospective share price movement	8	Justify resignation of CEO	7	Discuss severance payment to CEO	8	Advise on "golden parachutes" and agency	7	3	33
		23		23		23		22	9	100