



## **CGMA MANAGEMENT CASE STUDY MAY 2019 EXAM ANSWERS**

### **Variant 1**

#### **Marking Guidance**

##### **Marking Guidance**

The following marking guidance is based on CGMA Management Case Study Exam May 2019, Variant 1

This marking guidance has been provided by CIMA for information purposes only. It is not to be considered exhaustive and alternative, valid approaches would earn marks.

Note: while the published weighting of competencies for the level would be reflected in the distribution of marks for each examination, there may be some small variations between different forms of the examination.

CIMA will not accept challenges to this marking guidance on the basis of academic judgement.

## Marking Guidance

Section	Technical Skills		Business skills		People Skills		Leadership Skills		Integration	Total
1	Discuss financing of project	12	Discuss implications of expanding production for JIT	12					2	26
2			Compare risks associated with two potential construction sites	12	Discuss communication with stakeholders	12			2	26
3	Discuss project appraisal techniques	11					Explain project management tools and techniques	12	1	24
4	Discuss accounting treatment of machine	12			Advise on communication with new staff	6	Describe factors for setting performance targets	5	1	24
		35		24		18		17	6	100